

Exhibit 47

From: Polk, Barbara Jo <bpolk@admissions.unc.edu>
Sent: Tuesday, July 14, 2015 3:53 PM
To: Simmons, Kara E <Kara_Simmons@unc.edu>
Cc: Polk, Barbara Jo <bpolk@admissions.unc.edu>
Subject: RE: Agendas for the Race-Neutral Working Group

Hi, Kara,

This is what I have. It clearly needs to be better organized and consistently formatted. I'll work on that.

Barbara

From: Simmons, Kara E
Sent: Tuesday, July 14, 2015 11:16 AM
To: Polk, Barbara Jo
Subject: Agendas for the Race-Neutral Working Group

Hi Barbara,

Would you mind sending me the agenda from each meeting of the working group?

Thanks!
Kara

Kara E. Simmons
Associate University Counsel
The University of North Carolina at Chapel Hill
222 East Cameron Avenue
110 Bynum Avenue, CB 9105
Chapel Hill, NC 27599-9105
919.843.8361 (direct dial)
919.843.1617 (facsimile)

Working Group to Consider Race-Neutral Alternatives to Admissions

Agenda: December 19, 2013 2:00-3:30 Jackson Hall

1. Committee introductions
2. Group charge
3. How did we get here?
4. Review of current admissions practices
5. How will we know when we've reached "critical mass"?
6. Wrap up and topics for next meeting

RAG Meeting

Agenda: June 10, 2015 2:00-3:00 PM Jackson Hall

- | | |
|---|--------------|
| 1. Welcome and update on committee work | Barbara Polk |
| 2. Students for Fair Admissions Update | Kara Simmons |
| 3. Committee charge | Steve Farmer |
| 4. Committee membership | Barbara Polk |
| 5. Future meetings | Barbara Polk |

Race-Neutral Working Group

February 26, 2014 Meeting Agenda

1. Review of last meeting's discussion
2. Discussion of data request
3. Data calendar
4. Meeting calendar
5. Other

Proposed data calendar:

March 3	Submit data request to IRB
March 14	Anticipated response from IRB
March 21	Submit data request to DPI
April 7	Anticipated response from DPI
May 30	Preliminary analysis completed

Scheduled meeting calendar:

Thursday, March 13	2:30-4:00 PM
Thursday, March 27	2:30-4:00 PM
Wednesday, April 16	2:30-4:00 PM

Working Group to Consider Race-Neutral Alternatives to Admissions

Agenda: January 15, 2014 2:30 PM-4:00 PM Jackson Hall

1. Committee introductions
2. Admissions Organization Chart
3. Review of 2013 Admitted/Applied/Enrolled data
4. Application review process
5. Zip code approach to diversity
6. Report on sub-committee
7. Wrap up and topics for next meeting

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Race-Neutral Admissions Working Group Agenda 10.23.14

Debbie Stroman, Jen Kretchmar, Patrick Akos, Lynn Williford, Kara Simmons, Barbara Polk, Taffye Clayton

1. Brief update on last few months Barbara
 - a. Data collection

2. Top XX % plan Jen
 - a. Discussion: What about zip code?
More to be done with SES?
Results of other programs and research do not point to these factors assisting institutions in maintaining/enhancing both diversity and academic quality.

- 3.
4. Applications Quest Barbara and Jen
 - a. Discussion of program developed by Dr. Juan Gilbert. The software program clusters students by a variety of attributes and then recommends students for admission based on their similarities and differences.
 - b. Use of this program would involve the same, or more, time from the admissions staff in the decision process. Essays, recommendations, activities would have to be given a numerical grade and GPAs would have to be recalculated to fit the formula.
 - c. In addition to the above, academic cut-offs would need to be established in order to best utilize the program.
 - d. Based on the above, the working group does not recommend pursuing Applications Quest.

5. Additional areas to explore Barbara
 - a. Ask Howie Kellam to provide feedback on the work done to date.
 - b.

6. Next steps
 - a. Jen and Barbara will made edits to the current draft to reflect today's conversation.
 - b. Share the draft with Howie and schedule a time for Howie to meet with the committee.
 - c. Following Howie's feedback, either complete the recommendation and forward to Steve OR follow Howie's suggestions for additional thought/research.